

LIST OF NON-FRENCH COMPANIES HELD BY THALES AS OF 31 DECEMBER 2025

For the sake of transparency, Thales publishes the list of its non-French participations on its website.  
 These foreign entities aim at the development of the company and they all address operational requirements.  
 Thales complies with applicable tax regulations in the various countries where it operates.

COMPANY NAME	PERCENTAGE OF INTEREST as of 31/12/2025	COUNTRY
THALES INTERNATIONAL ALGERIE SARL	100	ALGERIA
THALES ARGENTINA SA	100	ARGENTINA
ADI GROUP HOLDINGS PTY LIMITED	100	AUSTRALIA
ADI GROUP PTY LIMITED	100	AUSTRALIA
ADI LITHGOW PTY LIMITED	100	AUSTRALIA
ADI MUNITIONS PTY LIMITED	100	AUSTRALIA
AIRLOOM HOLDINGS PTY LTD	100	AUSTRALIA
ATTACKBOUND HOLDINGS PTY LTD	21	AUSTRALIA
AUSTRALIAN DEFENCE INDUSTRIES PTY LTD	100	AUSTRALIA
CLARICENT PTY LTD	100	AUSTRALIA
DALTREY PTY LTD	8	AUSTRALIA
IMPERVA AUSTRALIA PTY LTD	100	AUSTRALIA
IQ3 PTY. LTD.	100	AUSTRALIA
LOOP SECURE PTY LTD	100	AUSTRALIA
MULTOS INTERNATIONAL PTY LTD	100	AUSTRALIA
NETSIZE PTY LTD	100	AUSTRALIA
NORTH SECURITY DIGITAL PTY LTD	100	AUSTRALIA
PURE HACKING PTY LTD	100	AUSTRALIA
PURE SECURITY MANAGED SERVICES PTY LTD	100	AUSTRALIA
PURE SECURITY PTY LTD	100	AUSTRALIA
SEER SECURITY PTY LTD	100	AUSTRALIA
THALES CYBER SERVICES AUSTRALIA PTY LTD	100	AUSTRALIA
TESSERENT ACADEMY PTY LTD	100	AUSTRALIA
TESSERENT INNOVATION PTY LTD	100	AUSTRALIA
THALES CPS AUSTRALIA PTY LTD	100	AUSTRALIA
TGRID HOLDINGS PTY LTD	15	AUSTRALIA
THALES ATM Pty LIMITED	100	AUSTRALIA
THALES AUSTRALIA HOLDINGS PTY LTD	100	AUSTRALIA
THALES AUSTRALIA LIMITED	100	AUSTRALIA
THALES DIS AUSTRALIA PTY LTD	100	AUSTRALIA
THALES DIS CPL AUSTRALIA PYT LTD	100	AUSTRALIA
THALES TRAINING & SIMULATION PTY LIMITED	100	AUSTRALIA
THALES UNDERWATER SYSTEMS PTY LTD	100	AUSTRALIA
THE PEARSON CORPORATION PTY LTD	100	AUSTRALIA
THOMSON RADAR AUSTRALIA CORPORATION Pty LIMITED	100	AUSTRALIA
THALES AUSTRIA GMBH	100	AUSTRIA
THALES BAHRAIN SPC	100	BAHREIN
AVIOVISION N.V.	100	BELGIUM
EUROPEAN ORGANISATION FOR SECURITY	14	BELGIUM
GEMVENTURES1 N.V.	100	BELGIUM
MIRIS	8	BELGIUM
LOGISTIC SUPPORT FOR LAND SYSTEMS	30	BELGIUM
SAMBRINVEST	1	BELGIUM
THALES ALENIA SPACE BELGIUM	67	BELGIUM
THALES BELGIUM S.A.	100	BELGIUM
THALES CYBER SOLUTIONS BELGIUM	100	BELGIUM
THALES DIS BELGIUM	100	BELGIUM
THINT BOLIVIA SRL	100	BOLIVIA
OMNISYS ENGENHARIA LTDA	100	BRAZIL
THALES COMMUNICATIONS Ltda	100	BRAZIL
THALES DIS BRASIL CARTÕES E SOLUÇÕES DE TECNOLOGIA LTDA	100	BRAZIL
THALES INFORMATION SYSTEMS SA	100	BRAZIL
THALES INTERNATIONAL BRASIL Ltda	100	BRAZIL
TRÜB DEMAX PLC	50	BULGARIA
THALES CAMEROON SA	100	CAMEROON
NORTHSTAR EARTH & SPACE INC.	9	CANADA
THALES AEROSPACE COMMUNICATIONS MONTREAL INC.	100	CANADA
THALES CANADA INC / LA SOCIETE THALES CANADA INC.	100	CANADA
THALES DIS CANADA INC.	100	CANADA
THALES DIS CPL CANADA INC.	100	CANADA
THALES SOLUTIONS NUMERIQUES INC. / THALES DIGITAL SOLUTIONS INC.	100	CANADA
THALES CHILE LIMITADA	100	CHILE
THALES CHILE SPA	100	CHILE
BEIJING EASYSKY TECHNOLOGY LIMITED	40	CHINA
SHANGHAI THALES ELECTRONIC TECHNOLOGY CO, LTD	100	CHINA
THALES AEROSPACE (BEIJING) CO., LTD	100	CHINA
THALES AUTOMATION CONTROL SYSTEMS (SHANGHAI) CO., LTD	100	CHINA
THALES (BEIJING) TECHNOLOGIES CO., LTD.	100	CHINA
THALES (CHINA) ENTREPRISES MANAGEMENT CO., LTD	100	CHINA
THALES DIS (BEIJING) LTD.	100	CHINA
THALES DIS (SHANGHAI) CO., LTD	100	CHINA
THALES DIS (TIANJIN) CO., LTD	100	CHINA
TRIXELL MEDICAL DEVICES (SHANGHAI) CO. LTD	51	CHINA
THALES COLOMBIA SA	100	COLOMBIA
SOCIÉTÉ IVOIRIENNE DE TELECOMMUNICATIONS	5	COTE D'IVOIRE
THALES WESCA	100	COTE D'IVOIRE
SYSGO S.R.O	100	CZECH REPUBLIC
THALES DIS CZECH REPUBLIC SRO	100	CZECH REPUBLIC
THALES AEROSPACE COMMUNICATIONS LYNGBY APS	100	DENMARK
THALES DIS DANMARK A/S	100	DENMARK
THALES DENMARK APS	100	DENMARK
ARAB INTERNATIONAL OPTRONICS COMPANY (S.A.E.)	49	EGYPT
MAXALTO ADVANCED CARD TECHNOLOGY CO.	34	EGYPT
REVENUE COLLECTION SYSTEMS EGYPT LLC	100	EGYPT
THALES AND BENHA FOR ELECTRONICS INDUSTRIES	51	EGYPT
THALES EGYPT LLC	100	EGYPT
THALES DIS FINLAND OY	100	FINLAND
DIEHL AEROSPACE GmbH	49	GERMANY
EURO-ART ADVANCED RADAR TECHNOLOGY GmbH	50	GERMANY
EURO-ART INTERNATIONAL EWIV	50	GERMANY
HELICOPTER TRAINING MEDIA INTERNATIONAL GmbH	50	GERMANY
HFTS HELICOPTER FLIGHT TRAINING SERVICES GmbH	25	GERMANY
IWELCOME GMBH	100	GERMANY
JUNGHANS MICROTEC GmbH	45	GERMANY
MELA GmbH	9	GERMANY
MGCS PROJECT COMPANY GmbH	25	GERMANY
SYSGO GMBH	100	GERMANY
SYSGO-VECTOR JV GmbH	50	GERMANY
THALES ALENIA SPACE DEUTSCHLAND GmbH	100	GERMANY
THALES DIS BPS DEUTSCHLAND GmbH	100	GERMANY
THALES DIS CPL DEUTSCHLAND GmbH	100	GERMANY
THALES DIS DEUTSCHLAND GmbH	100	GERMANY
THALES SIMULATION & TRAINING GmbH	100	GERMANY
THALES DEUTSCHLAND GmbH	100	GERMANY

COMPANY NAME	PERCENTAGE OF INTEREST as of 31/12/2025	COUNTRY
ZENZUS HOLDINGS LTD	100	GIBRALTAR
THALES HELLAS SINGLE MEMBER SOCIETE ANONYME FOR THE MANUFACTURE, TRADE AND SERVICES OF ELECTRONIC EQUIPMENT	100	GREECE
GOLDPAC GROUP LIMITED	18	HONG KONG
THALES DIS CPL HONG KONG LIMITED	100	HONG KONG
THALES DIS HONG KONG LIMITED	100	HONG KONG
THALES HONG KONG LTD	100	HONG KONG
THALES SOLUTIONS AND SERVICES HONG KONG LTD.	100	HONG KONG
THALES DIS HUNGARY LTD LIABILITY COMPANY	100	HUNGARY
BEL-THALES SYSTEMS LIMITED	26	INDIA
GEMPLUS INDIA PRIVATE LIMITED	100	INDIA
GUAVUS NETWORK SYSTEMS PRIVATE LIMITED	100	INDIA
IMPERVA INDIA PRIVATE LIMITED	100	INDIA
L&T THALES TECHNOLOGY SERVICES PRIVATE LIMITED	26	INDIA
ROLTA THALES LIMITED	49	INDIA
THALES DIS CPL INDIA PRIVATE LIMITED	100	INDIA
THALES DIS INDIA PRIVATE LIMITED	100	INDIA
THALES DIS MCS INDIA PRIVATE LIMITED	100	INDIA
THALES DIS TECHNOLOGY INDIA PRIVATE LIMITED	100	INDIA
THALES INDIA PRIVATE LIMITED	100	INDIA
THALES RELIANCE DEFENCE SYSTEMS LIMITED	49	INDIA
PT THALES DIS INDONESIA	100	INDONESIA
PT THALES INDONESIA	100	INDONESIA
C&T MEDICAL SOLUTIONS LIMITED PARTNERSHIP	62	ISRAEL
C&T MEDICAL SOLUTIONS LTD	62	ISRAEL
CMT MEDICAL TECHNOLOGIES LTD.	100	ISRAEL
GET SAT COMMUNICATIONS LTD.	100	ISRAEL
IMPERVA LTD	100	ISRAEL
THALES DIS ISRAEL LTD	100	ISRAEL
AEROSPACE LOGISTICS TECHNOLOGY ENGINEERING COMPANY S.p.A (ALTEC SPA)	43	ITALY
C.I.R.A. (CENTRO ITALIANO DI RICERCHE AEROSPAZIALI) Scpa	6	ITALY
COMPETENCE INDUSTRY MANUFACTURING 4.0	4	ITALY
CONSEL - CONSORZIO ELIS PER LA FORMAZIONE PROFESSIONALE SUPERIORE - SOCIETA CONSORTILE A RESPONSABILITA LIMITATA	1	ITALY
CONSORZIO DI RICERCA SU SISTEMI DI TELESENSORI AVANZATI	54	ITALY
CONSORZIO SIGEN	67	ITALY
CONSOZIO SITAB	50	ITALY
C.R.A.T (CONSORZIO PER LA RICERCA NELL'AUTOMATICA E NELLE TELECOMUNICAZIONI)	13	ITALY
ELETRONICA SPA	33	ITALY
MUSA S.C.A.R.L.	5	ITALY
NATIONAL QUANTUM SCIENCE AND TECHNOLOGY INSTITUTE - NQSTI SOCIETA CONSORTILE A RESPONSABILITA LIMITATA	4	ITALY
RITEL SpA	5	ITALY
SPACE IT UP S.c.a.r.l	5	ITALY
TELESPAZIO S.P.A.	33	ITALY
THALES ALENIA SPACE ITALIA S.P.A.	67	ITALY
THALES DIS ITALIA S.P.A	100	ITALY
THALES ITALIA S.P.A.	100	ITALY
THALES DIS JAPAN K.K.	100	JAPAN
THALES JAPAN KABUSHIKI KAISHA	100	JAPAN
TOPPAN GEMALTO SERVICES CO., LTD.	50	JAPAN
JORDAN eID JOINT VENTURE	50	JORDAN
GRANIT - THALES ELECTRONICS LIMITED LIABILITY PARTNERSHIP	50	KAZAKHSTAN
THALES KAZAKHSTAN ENGINEERING LIMITED LIABILITY PARTNERSHIP	50	KAZAKHSTAN
THALES KAZAKHSTAN LIMITED LIABILITY PARTNERSHIP	100	KAZAKHSTAN
THALES EAST AFRICA LIMITED	100	KENYA
THALES DIS KOREA LTD.	100	KOREA, SOUTH
THALES KOREA Ltd	100	KOREA, SOUTH
THALES INTERNATIONAL AFRICA SAL (OFFSHORE)	100	LEBANON
THALES INTERNATIONAL MIDDLE EAST & AFRICA HOLDING SAL	100	LEBANON
THALES INTERNATIONAL MIDDLE EAST & WESTERN ASIA SAL	100	LEBANON
THALES INTERNATIONAL MIDDLE EAST (BRANCHES) SAL	100	LEBANON
THALES INTERNATIONAL MIDDLE EAST SAL	100	LEBANON
THALES CYBER SOLUTIONS LUXEMBOURG S.A.	100	LUXEMBOURG
GEMPLUS INTERNATIONAL SA	100	LUXEMBOURG
SPACE CARGO UNLIMITED	1	LUXEMBOURG
THAIC S.A.	100	LUXEMBOURG
THALES AEROSPACE COMMUNICATIONS HOLDING S.A.R.L.	100	LUXEMBOURG
THALES ALENIA SPACE LUXEMBOURG	67	LUXEMBOURG
THARC S.A.	100	LUXEMBOURG
SAPURA THALES ELECTRONICS SDN.BHD.	50	MALAYSIA
THALES DIS (MALAYSIA) SDN BHD	100	MALAYSIA
THALES MALAYSIA SDN BHD	100	MALAYSIA
RASCOMSTAR-QAF	8	MAURITIUS
THALES INTERNATIONAL AFRICA LTD	100	MAURITIUS
IMPERVA, S. DE R.L. DE C.V.	100	MEXICO
CONRENA SA DE CV	20	MEXICO
THALES DIS MEXICO SA DE CV	100	MEXICO
THALES MEXICO SA DE CV	100	MEXICO
THOMSON-CSF DE MEXICO S.A.	100	MEXICO
THALES 3D MAROC	100	MOROCCO
THALES ALLIANCE MAGHRIB	49	MOROCCO
THALES DIS MAROC	100	MOROCCO
THALES HOLDING MAROC	100	MOROCCO
GEMALTO B.V	100	NETHERLANDS
HTSP B.V.	99	NETHERLANDS
IMPERVA B.V.	100	NETHERLANDS
ONEWELCOME B.V.	100	NETHERLANDS
THALES CRYOGENICS B.V.	99	NETHERLANDS
THALES DIS TECHNOLOGIES B.V.	100	NETHERLANDS
THALES INTERNATIONAL AFRICA HOLDING BV	100	NETHERLANDS
THALES INTERNATIONAL EUROPE BV	100	NETHERLANDS
THALES INTERNATIONAL LATIN AMERICA BV	100	NETHERLANDS
THALES INTERNATIONAL LATIN AMERICA HOLDING BV	100	NETHERLANDS
THALES INTERNATIONAL WESTERN COUNTRIES B.V.	100	NETHERLANDS
THALES NEDERLAND B.V.	99	NETHERLANDS
THALES REAL ESTATE B.V.	99	NETHERLANDS
THALES UNDERWATER SYSTEMS N.V.	100	NETHERLANDS
YALTES NEDERLAND BV	100	NETHERLANDS
GEMALTO (NZ) LIMITED	100	NEW ZEALAND
LATERAL SECURITY (IT) SERVICES LIMITED	100	NEW ZEALAND
THALES CYBER SERVICES NZ LIMITED	100	NEW ZEALAND
THALES INTERNATIONAL DEVELOPMENT NIGERIA LIMITED	100	NIGERIA
THOMSON-CSF NIGERIA Ltd	51	NIGERIA
THALES DIS NORGE AS	100	NORWAY
THALES HOLDING NORWAY AS	100	NORWAY
THALES NORWAY AS	100	NORWAY
THALES INTERNATIONAL NORWAY AS	100	NORWAY
THALES OMAN LLC	100	OMAN
GEMALTO PAKISTAN (PRIVATE) LIMITED	100	PAKISTAN
THALES SOLUTIONS PHILIPPINES INC.	100	PHILIPPINES
THALES TECHNOLOGIES (PHILIPPINES), INC	100	PHILIPPINES
THALES ALENIA SPACE POLSKA Sp. z o.o	67	POLAND
THALES DIS POLSKA Sp. Z.o.o	100	POLAND
THALES POLAND Sp. Z.o.o	100	POLAND
THALES S21SEC PORTUGAL S.A.	100	PORTUGAL
THALES BUSINESS SUPPORT SERVICES S.A.	100	PORTUGAL
THALES EDISOFT PORTUGAL, S.A.	65	PORTUGAL
THALES SOLUTIONS PORTUGAL SA	100	PORTUGAL

COMPANY NAME	PERCENTAGE OF INTEREST as of 31/12/2025	COUNTRY
THALES QFZ LLC	100	QATAR
THALES QSTP LLC	100	QATAR
THALES DIS ROMANIA SRL	100	ROMANIA
THALES ROMANIA SRL	100	ROMANIA
LLC THALES ELECTRONIC SYSTEMS	100	RUSSIA
UNIVERSUM SPACE TECHNOLOGIES	27	RUSSIA
FAMA THALES TECHNOLOGY AND SERVICES Ltd	40	SAUDI ARABIA
GEMALTO COGENT COMPANY LTD	100	SAUDI ARABIA
IMPERVA INFORMATION TECHNOLOGY COMPANY	100	SAUDI ARABIA
SAMI THALES ELECTRONIC SYSTEMS	49	SAUDI ARABIA
THALES ARABIA REGIONAL CO. LTD.	100	SAUDI ARABIA
THALES DIS ARABIA FOR INFORMATION TECHNOLOGY COMPANY	100	SAUDI ARABIA
THALES INTERNATIONAL SAUDI ARABIA	100	SAUDI ARABIA
THALES SECURITY SOLUTIONS & SERVICES COMPANY	100	SAUDI ARABIA
THE ADVANCED ARABIAN SIMULATION COMPANY	40	SAUDI ARABIA
THALES SENEGAL SA	85	SENEGAL
AVIMO GROUP LIMITED	100	SINGAPORE
IMPERVA SINGAPORE PTE LTD	100	SINGAPORE
IQ3 PTE. LTD.	100	SINGAPORE
MULTOS INTERNATIONAL PTE LTD	100	SINGAPORE
THALES AEROSPACE COMMUNICATIONS SINGAPORE PTE. LTD.	100	SINGAPORE
THALES ASIA PTE LTD	100	SINGAPORE
THALES DIS (SINGAPORE) PTE. LTD	100	SINGAPORE
THALES DIS HOLDING (SINGAPORE) PTE LTD.	100	SINGAPORE
THALES NSEA PTE. LTD.	100	SINGAPORE
THALES SOLUTIONS ASIA PTE. LTD.	100	SINGAPORE
V3 SMART TECHNOLOGIES PTE LTD	21	SINGAPORE
GEMALTO CORPORATE SOUTH AFRICA (PTY) LTD	100	SOUTH AFRICA
GEMALTO SOUTHERN AFRICA PTY LIMITED	70	SOUTH AFRICA
THALES AEROSPACE COMMUNICATIONS CAPE TOWN (PTY) LTD	100	SOUTH AFRICA
THALES AEROSPACE COMMUNICATIONS CAPE TOWN MRO (PTY) LTD	100	SOUTH AFRICA
THALES CORPORATE SOUTH AFRICA PROPRIETARY LIMITED	64	SOUTH AFRICA
THALES SOUTH AFRICA (PROPRIETARY) LIMITED	73	SOUTH AFRICA
THALES SOUTH AFRICA SYSTEMS (PROPRIETARY) LIMITED	73	SOUTH AFRICA
GRUPO NAVEGACION POR SATELLITE SISTEMAS Y SERVICIOS S.L.	9	SPAIN
THALES S21SEC ESPANA S.A.U.	100	SPAIN
SOCIEDAD ANONIMA DE ELECTRONICA SUBMARINA	49	SPAIN
THALES ALENIA SPACE ESPANA S.A.	67	SPAIN
THALES DIS ESPANA SA	100	SPAIN
THALES ESPAÑA GRP, S.A.U.	100	SPAIN
THALES ESPAÑA SISTEMAS S.A.	100	SPAIN
THALES EURAM, SAU	100	SPAIN
AB SVENSKA PASS	100	SWEDEN
SAAB THALES AEW SYSTEMS AB	50	SWEDEN
THALES DIS SWEDEN AB	100	SWEDEN
THALES SVERIGE AB	100	SWEDEN
THALES ALENIA SPACE SCHWEIZ AG	67	SWITZERLAND
THALES DIS SCHWEIZ AG	100	SWITZERLAND
THALES SIMULATION & TRAINING AG	100	SWITZERLAND
THALES SIMULATION & TRAINING UAE AG	100	SWITZERLAND
THALES SUISSE SA	100	SWITZERLAND
TRÜB INTERNATIONAL AG	100	SWITZERLAND
SMARTDISPLAYER TECHNOLOGY CO, LTD	12	TAIWAN
THALES DIS TAIWAN CO., LTD.	100	TAIWAN
THALES TAIWAN CO., LTD	100	TAIWAN
THALES (THAILAND) LTD	49	THAILAND
THALES DIS (THAILAND) LTD.	100	THAILAND
THALES HOLDING (THAILAND) LTD	49	THAILAND
AVIATION TRAINING CENTER OF TUNISIA : ATCT SA	4	TUNISIA
COMPAGNIE TUNISIENNE D'ELECTRONIQUE 'EL ATHIR'	15	TUNISIA
PLASTKART	66	TURQUEY
THALES INTERNATIONAL ANKARA YONETIM VE TANITIM HIZMETLERI ANONIM SIRKETI	100	TURQUEY
THALES KART VE TERMINALLER LTD SIRKETI	100	TURQUEY
YALTES ELEKTRONIK VE BILGI SISTEMLERI ÜRETİM VE TİCARET ANONİM SİRKETİ	100	TURQUEY
ASTRAUTM DWC-LLC	100	UNITED ARAB EMIRATES
ASTRAUTM - FZCO	100	UNITED ARAB EMIRATES
CERT THALES INSTITUTE LLC	49	UNITED ARAB EMIRATES
THALES DIS DIGITAL SECURITY SOLUTIONS LLC	100	UNITED ARAB EMIRATES
GEMALTO GENERAL TRADING LLC	100	UNITED ARAB EMIRATES
IMPERVA FZ-LLC	100	UNITED ARAB EMIRATES
RUAG SIMULATION COMPANY LLC	49	UNITED ARAB EMIRATES
THALBAT ADVANCED TECHNOLOGIES LLC	49	UNITED ARAB EMIRATES
THALES ADVANCED SOLUTIONS LLC	49	UNITED ARAB EMIRATES
THALES AMEWA FZE	100	UNITED ARAB EMIRATES
THALES DIS MIDDLE EAST FZ LLC	100	UNITED ARAB EMIRATES
THALES EMARAT TECHNOLOGIES LTD	100	UNITED ARAB EMIRATES
ADVANCED ACOUSTIC CONCEPTS, LLC	100	UNITED STATES OF AMERICA
AIRSPACE LINK INC	1	UNITED STATES OF AMERICA
AVIATION COMMUNICATIONS & SURVEILLANCE SYSTEMS	30	UNITED STATES OF AMERICA
BLACKSKY TECHNOLOGY, INC	7	UNITED STATES OF AMERICA
DIGITAL RECEIVER TECHNOLOGY, INC.	100	UNITED STATES OF AMERICA
EVE HOLDING INC	3	UNITED STATES OF AMERICA
GETSAT NORTH AMERICA INC.	100	UNITED STATES OF AMERICA
GUAVUS, LLC	100	UNITED STATES OF AMERICA
IMPERVA HOLDINGS, LLC	100	UNITED STATES OF AMERICA
IMPERVA, INC	100	UNITED STATES OF AMERICA
PHSITH LLC	33	UNITED STATES OF AMERICA
SAFENET ASSURED TECHNOLOGIES, LLC	100	UNITED STATES OF AMERICA
SEAHAWK SPV INVESTMENT LLC	67	UNITED STATES OF AMERICA
TAMPA MICROWAVE, LLC	51	UNITED STATES OF AMERICA
THALES AEROSPACE COMMUNICATIONS FULLERTON INC.	100	UNITED STATES OF AMERICA
THALES ALENIA SPACE US INVESTMENT LLC	67	UNITED STATES OF AMERICA
THALES AVIONICS, Inc.	100	UNITED STATES OF AMERICA
THALES COMPONENTS CORPORATION	100	UNITED STATES OF AMERICA
THALES DEFENSE & SECURITY, INC.	100	UNITED STATES OF AMERICA
THALES DIS CPL USA, INC.	100	UNITED STATES OF AMERICA
THALES DIS USA, INC	100	UNITED STATES OF AMERICA
THALES USA, INC.	100	UNITED STATES OF AMERICA
XWING, INC	2	UNITED STATES OF AMERICA

COMPANY NAME	PERCENTAGE OF INTEREST as of 31/12/2025	COUNTRY
A400M TRAINING SERVICES LIMITED	51	UNITED-KINGDOM
AIRSAFE LIMITED	100	UNITED-KINGDOM
AIRTANKER HOLDINGS LIMITED	15	UNITED-KINGDOM
AIRTANKER SERVICES LIMITED	24	UNITED-KINGDOM
AQUILA AIR TRAFFIC MANAGEMENT SERVICES LIMITED	50	UNITED-KINGDOM
AVEILLANT LIMITED	100	UNITED-KINGDOM
AVIMO MIDDLE EAST LIMITED	100	UNITED-KINGDOM
CONTROLS AND COMMUNICATIONS LIMITED	100	UNITED-KINGDOM
DECCA LIMITED	100	UNITED-KINGDOM
IMPERVA UK LIMITED	100	UNITED-KINGDOM
LINK-MILES LIMITED	100	UNITED-KINGDOM
MULTOS LIMITED	100	UNITED-KINGDOM
RACAL EXECUTIVE TRUSTEE LIMITED	100	UNITED-KINGDOM
RACAL-NORSK LIMITED	50	UNITED-KINGDOM
TELIT IOT SOLUTIONS HOLDING LTD	25	UNITED-KINGDOM
TESSERENT UK LIMITED	100	UNITED-KINGDOM
THALES (WEYBRIDGE) LIMITED	100	UNITED-KINGDOM
THALES (WIGMORE STREET) LIMITED	100	UNITED-KINGDOM
THALES AIR DEFENCE LTD	100	UNITED-KINGDOM
THALES ALENIA SPACE UK LIMITED	67	UNITED-KINGDOM
THALES ATM LIMITED	100	UNITED-KINGDOM
THALES AVIONICS LIMITED	100	UNITED-KINGDOM
THALES CORPORATE SERVICES LIMITED	100	UNITED-KINGDOM
THALES DIS CPL UK LIMITED	100	UNITED-KINGDOM
THALES DIS UK LIMITED	100	UNITED-KINGDOM
THALES ELECTRONICS LIMITED	100	UNITED-KINGDOM
THALES e-SECURITY LIMITED	100	UNITED-KINGDOM
THALES HOLDINGS UK PLC	100	UNITED-KINGDOM
THALES MISSILE ELECTRONICS LIMITED	100	UNITED-KINGDOM
THALES NAVAL LIMITED	100	UNITED-KINGDOM
THALES OVERSEAS HOLDINGS LIMITED	100	UNITED-KINGDOM
THALES PROPERTIES LIMITED	100	UNITED-KINGDOM
THALES READING 1 LIMITED	100	UNITED-KINGDOM
THALES TRAINING & SIMULATION (ACE HOLDING) LIMITED	100	UNITED-KINGDOM
THALES TRAINING & SIMULATION (ACE) LIMITED	100	UNITED-KINGDOM
THALES TRAINING & SIMULATION (EAGLE MIDDLE WALLOP) LIMITED	100	UNITED-KINGDOM
THALES TRAINING & SIMULATION (MERLIN) LIMITED	100	UNITED-KINGDOM
THALES TRAINING AND SIMULATION LIMITED	100	UNITED-KINGDOM
THALES UK FINANCE AND INVESTMENT LIMITED	100	UNITED-KINGDOM
THALES UK LIMITED	100	UNITED-KINGDOM
UAV TACTICAL SYSTEMS LIMITED	49	UNITED-KINGDOM
XPI SIMULATION LIMITED	100	UNITED-KINGDOM
THALES INTERNATIONAL VENEZUELA CA	100	VENEZUELA

\* This list excludes participations of companies in which Thales holds an interest of less than 50%